





THE ECONOMY



Marbles Up In The Air





Rent Review Type and Frequency?

Listed WACC - Relationship with Discount Rates

Office Use Demand Evolution?

Premium Versus A, B and C Grade Office?

Easing inflationary pressure in Work from home 2023

Business Confidence Resilience!

Cash Rate Increasing?

New Demand New Supply?

Construction Cost Increases!

- A Story!

Hedging For the Times?

Liquidity (Listed immediate response - versus Unlisted)?

Weight Of Capital - is it a cushion to decompression?

Rental Cash Flow Resilience?

Yield Curve?

COVID Black Swan -Impact Lingers!

Rising Cost of

Equity Betas?

Cap and Discount Rate Stability?

Continuing **Hectic Times**

RAPID INFLATION -ABERRATION OR LONG TERM?

Albanese Government are being tested

Swap Rates? Industrial Versus Retail Versus Office?

Pent Up Demand! Victorian Tax

Reform -Debt- Equity Ratios! Land Tax Stamp Duty Hedging Strategies -

Balance Sheet Impact?

Income and Debt! Risk Free Rate (10 yr. Bond Rate) Increasing?

Supply Chain

Disruption!

New Strategies for Lease T & C's

Pre-COVID Legacy Lease

Historic and Current Vacancies

Statutory Outgoings and Opex -

Inflation?

CPI and Face | Effective Rent Movement?

Premium Offices versus A.B. and C Grade

supply?

Sydney vs Melbourne forward office

Due Diligence Timing

Cap & Discount Rate Expansion (OR Decompression)?



Impact of Ukraine?

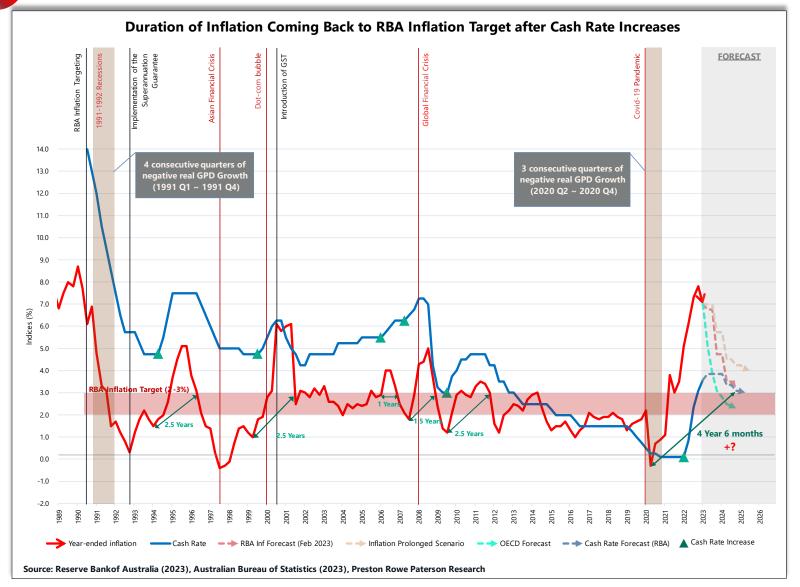


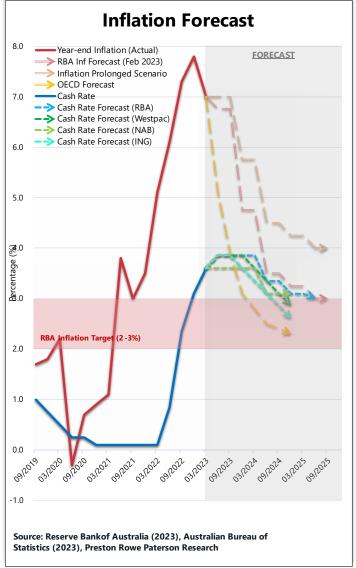
2023 - Forces Driving Change

- Central banks increasing rates to curb inflation
- Increase in short and long term to maturity rates due to the cash rate increasing
- The impact of the increasing cash rates on the yield curve and money markets in general
- Inflation economic cycle duration?
- Consequential impact on property cap rates and discount rates, development values as if complete, development cost and debt service cost
- COVID-19 induced supply chain disruptions (China) boarders now opening up and supply chain distantly improving
- The War in Ukraine and wage claims accelerating inflation
- Global flow on effect of the US Fed Reserve interest rate rises
- No asset class is immune to the cost of capital increasing
- Will there be an impact on market rent relative to lease rent?
- Consequential impact of all this on development site values conundrum or opportunity?



Inflation forecast









Reducing number of sales and leasing transactions – detailed analysis of them will tell the story in due course

Impact of rising interest rates on investment and development markets

Ongoing Covid tenant stress in some sectors

Office versus industrial versus retail – very different characteristics post COVID and into inflationary environment

Rising construction costs and supply chain timing disruptions

People with longer positions in property and manageable gearing will weather the storm better

Recent buyers at high LVR's across all asset classes under more pressure Valuing only looking backward at yesterday's market transactions is problematic Taking a view on the consequential economic impact on net incomes, yields and discount rates and the duration of the cycle paramount

Office occupancies and resultant rental cash flows an unresolved challenge

Monitoring the case for recompression timing will be a further challenge





COMPETITION

'Learning to win and lose'







Learn from

PEOPLE

Mirvac 1989 - 2023









'Developing a moral compass'





PROPERTY

'The devil is in the detail'

Grosvenor Place 1994-1998









'Relationships through the years'

> Qantas 1998 - 2023





'Going the extra yard – it will pay off!'

Caltex and Chevron 2003 & 2015 1275 Petrol Stations









'Even established assets need frequent restructuring'

QVB 2005







'Getting it right, a great reward'

Paddys Markets / Peak Apartments 1996





'The money wins over design'

Horizon Apartments 1998









'Seeing the fruits of your input'

Alfred, Pitt, Daley, George Street - 2011



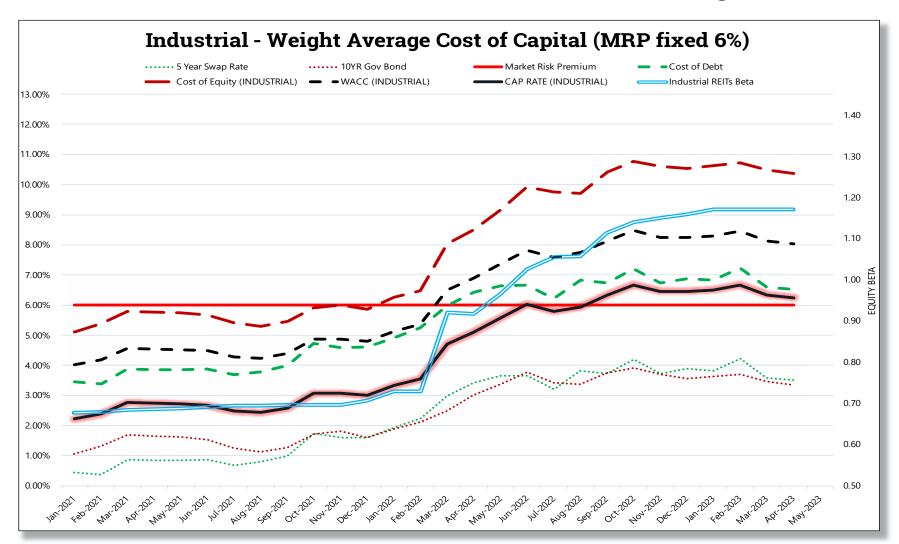




MONEY & ASSET CLASSES



Yields / Discount rates – Efficient Capital Markets Vs Inefficient Real Estate Markets – Lag Effect









Industrial Revolution 1760-1840

2023 - ?

Our Brains and AI





